

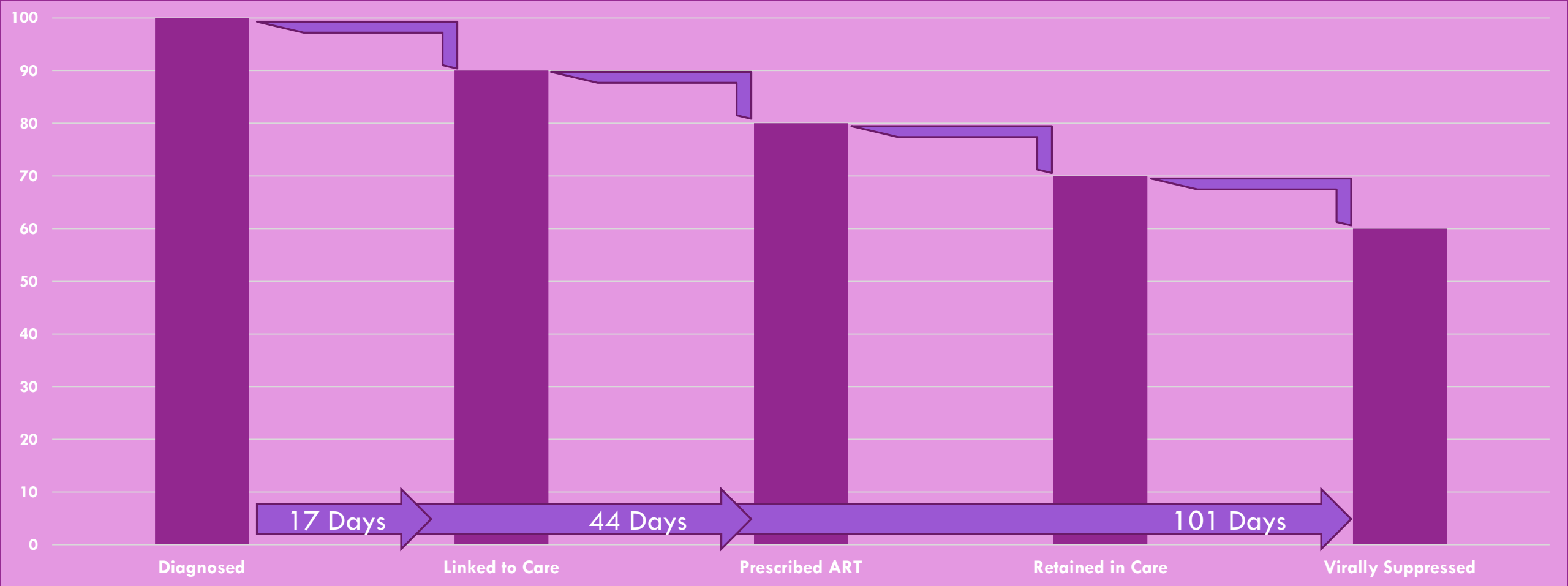
Rapid Treatment

at Callen-Lorde Community Health Center

Katie Fisher, Retention & Adherence Program Specialist

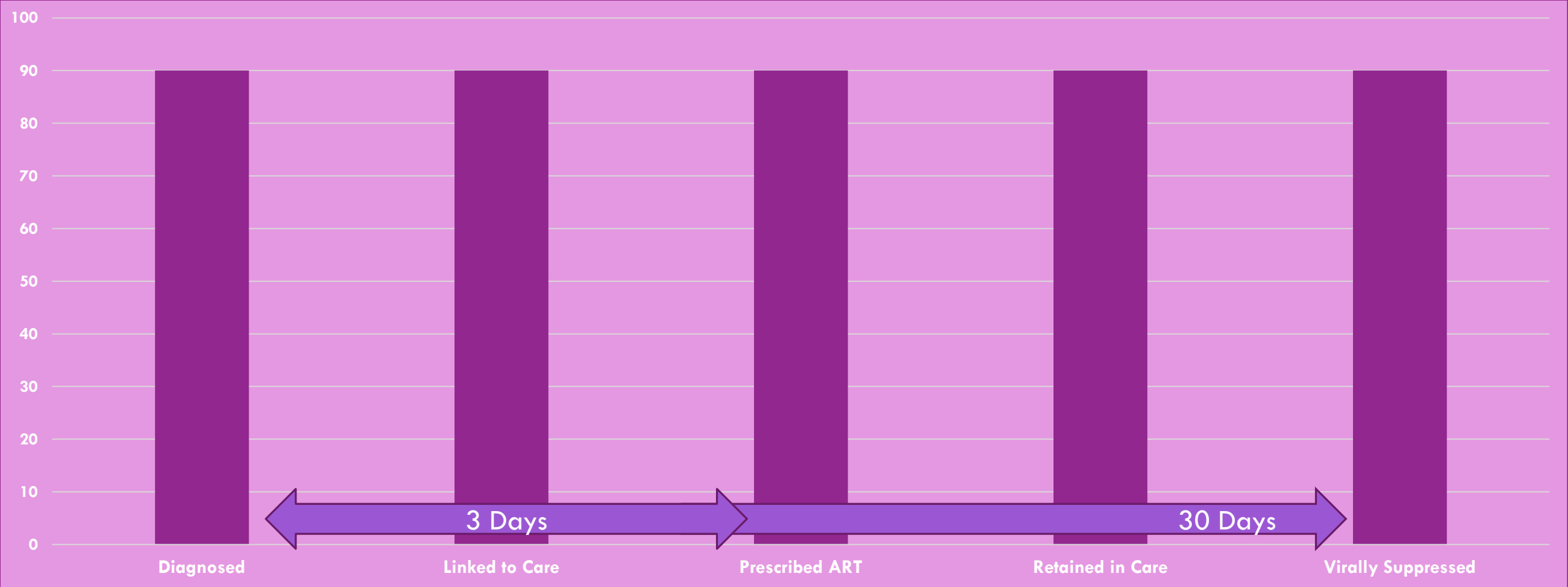
Perri Hawley, Population Health Data Coordinator





HIV Treatment Cascade - Usual Care

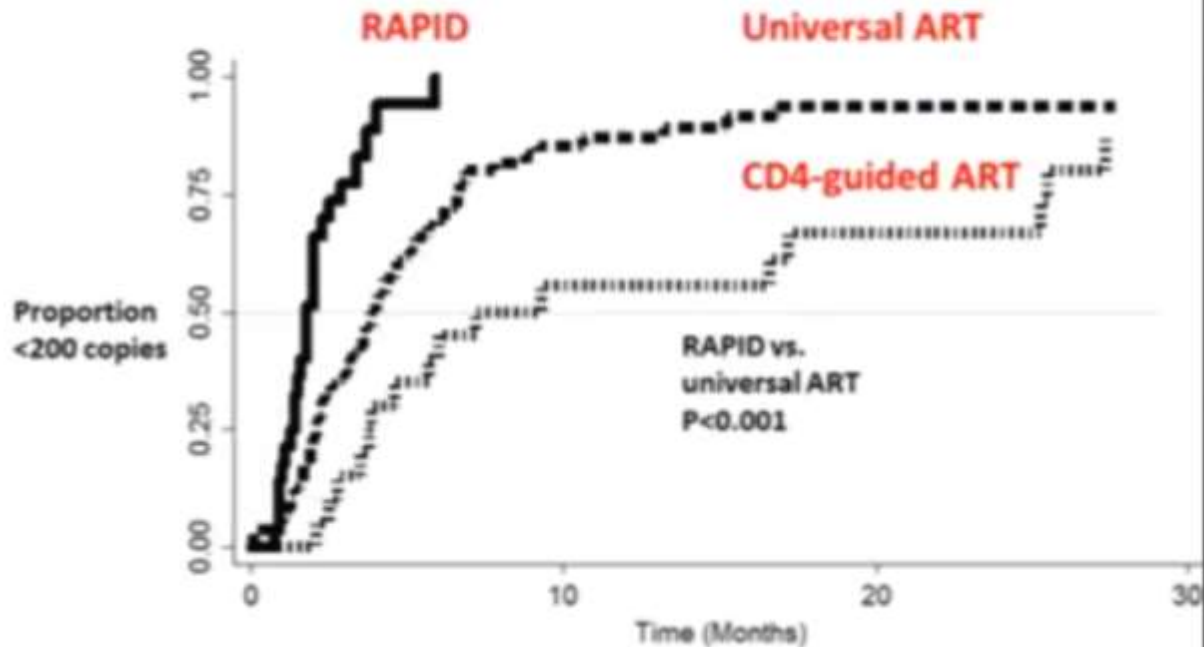
[for Calendar Year 2016]



HIV Treatment Continuum - NYS/NYC "Ending the Epidemic" Targets

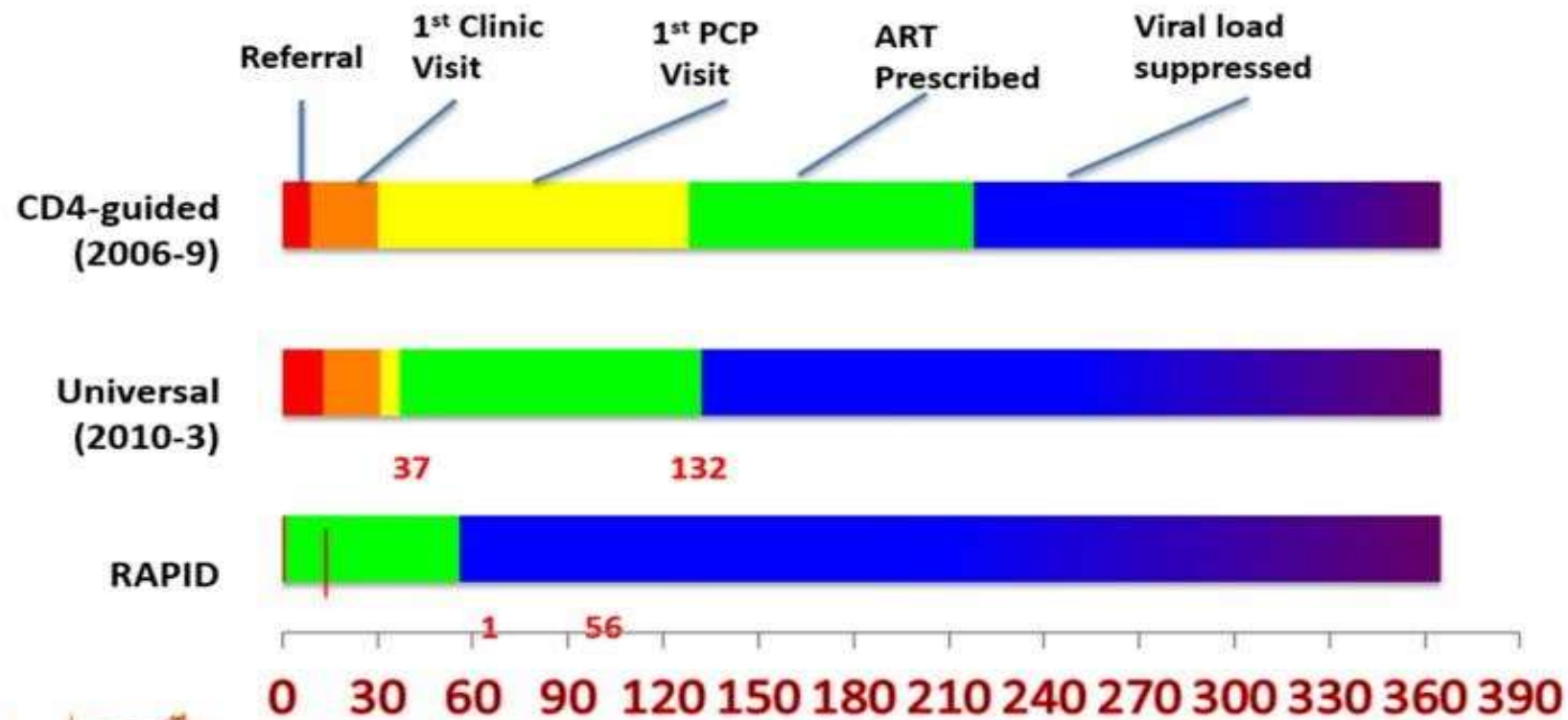


Time to VL suppression by ART initiation strategy: SFGH 2006-2014



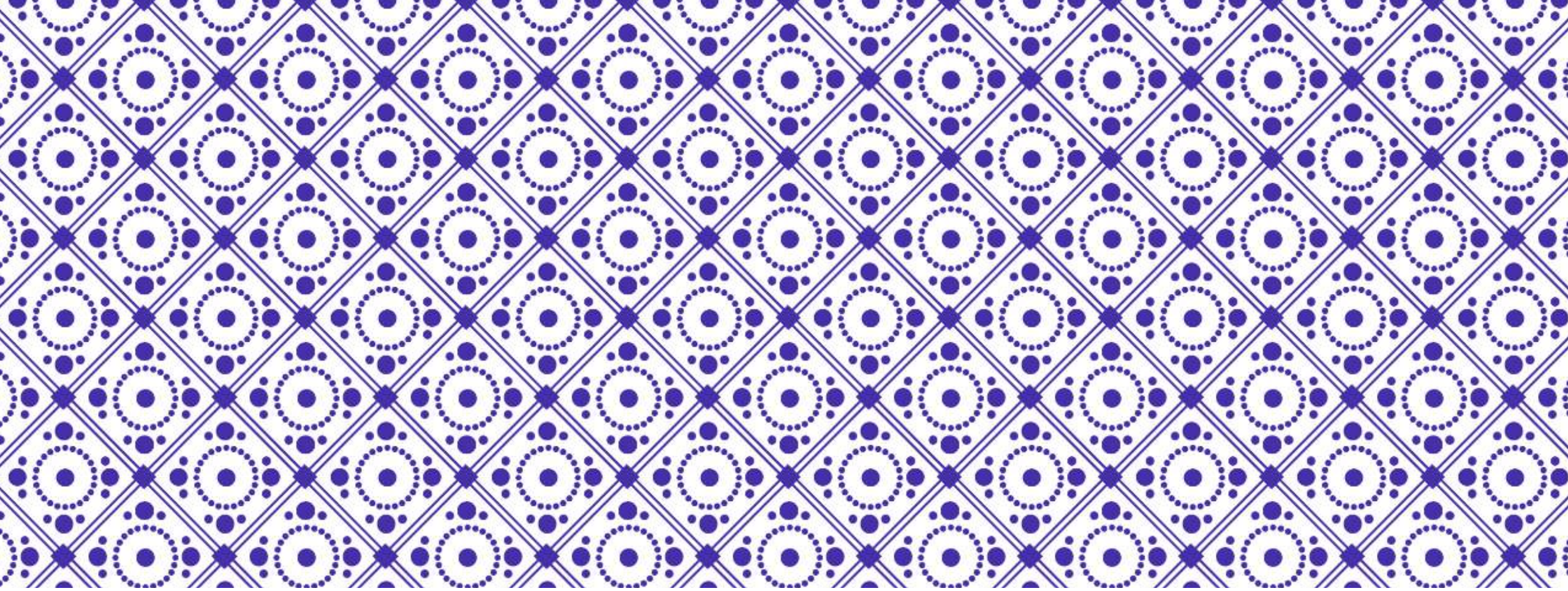
San Francisco General Hospital piloted a program called "RAPID" in which 39 patients received rapid treatment while 47 received Standard Care (aka Universal ART) & the results were noteworthy. It took only 56 days to reach virologic suppression (as opposed to 132 with Universal ART).

RAPID Pilot Shortens Time to care, ART initiation, Virologic Suppression



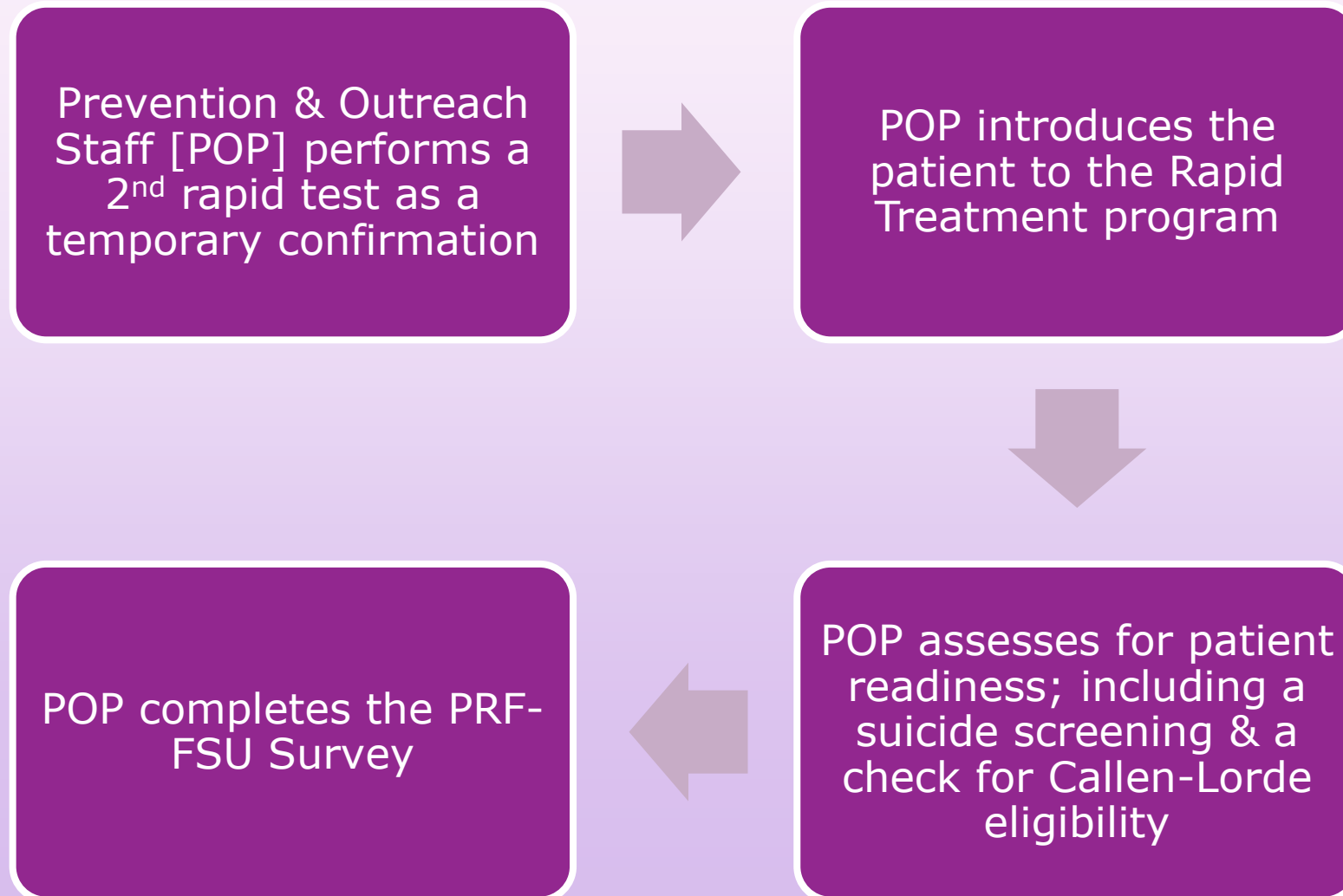
Rapid Treatment Comes to Callen-Lorde:

- ❖ As of January 2016, NYC DOH was discussing the possibility of rolling out Rapid Treatment at all STI Clinics across the city.
- ❖ Callen-Lorde launched NY's first pilot of Rapid Treatment in August of 2016, after being approached by ADAP/AIDS Institute.
- ❖ As of October 1st 2017, Callen-Lorde had initiated Rapid Treatment with 49 patients who have tested positive for the first time.



How Does Rapid Treatment
Work at Callen-Lorde?

1. Prevention & Outreach Rapid Test = Reactive

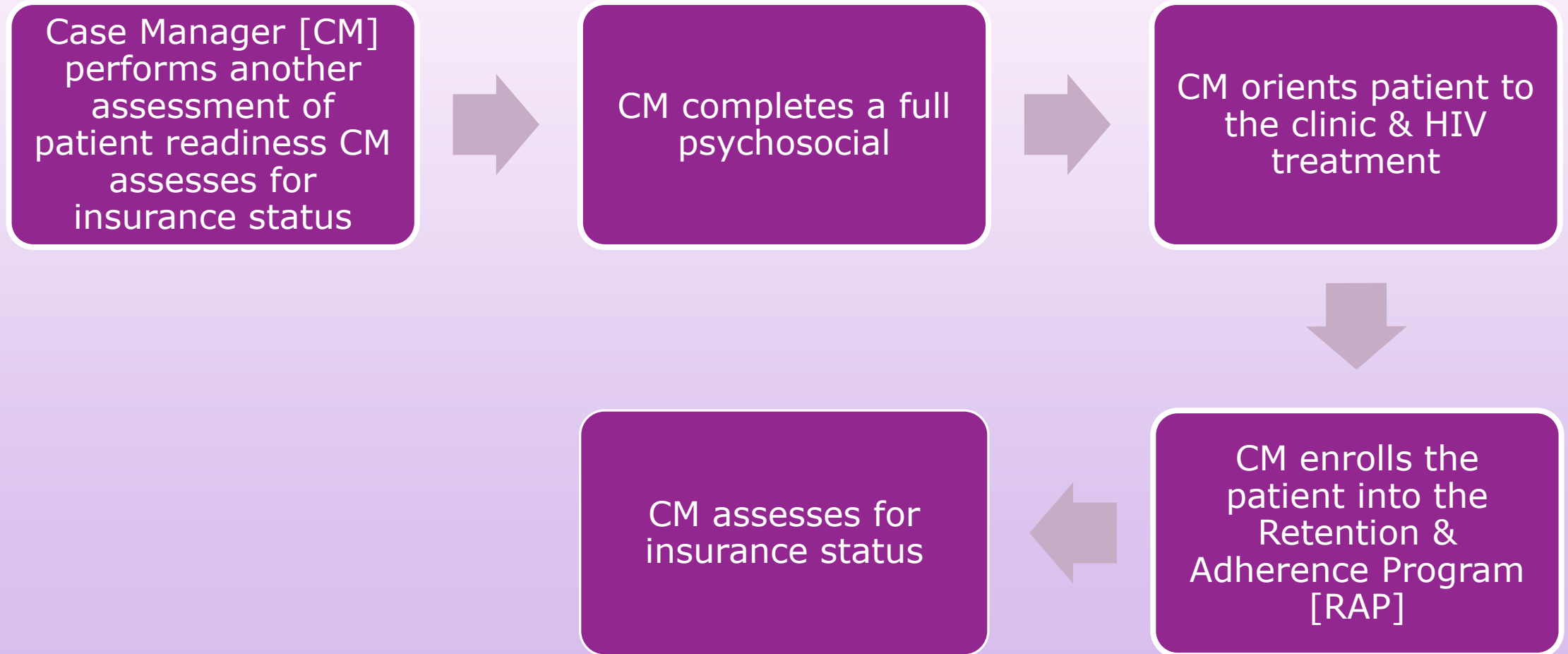


What about False Positives?!

- ❖ The confirmatory blood test will be back within approximately 2 days
- ❖ So, in the case of a false positive, the patient is on unnecessary ARVs for approximately 2 days
- ❖ For reference, if the patient was on PEP and they weren't actually exposed to HIV, they would be on unnecessary ARVs for 30 days
- ❖ And this has yet to happen anywhere (including in San Francisco)



2. Case Management Appointment



What About Those Uninsured Folks?!

❖ Barriers

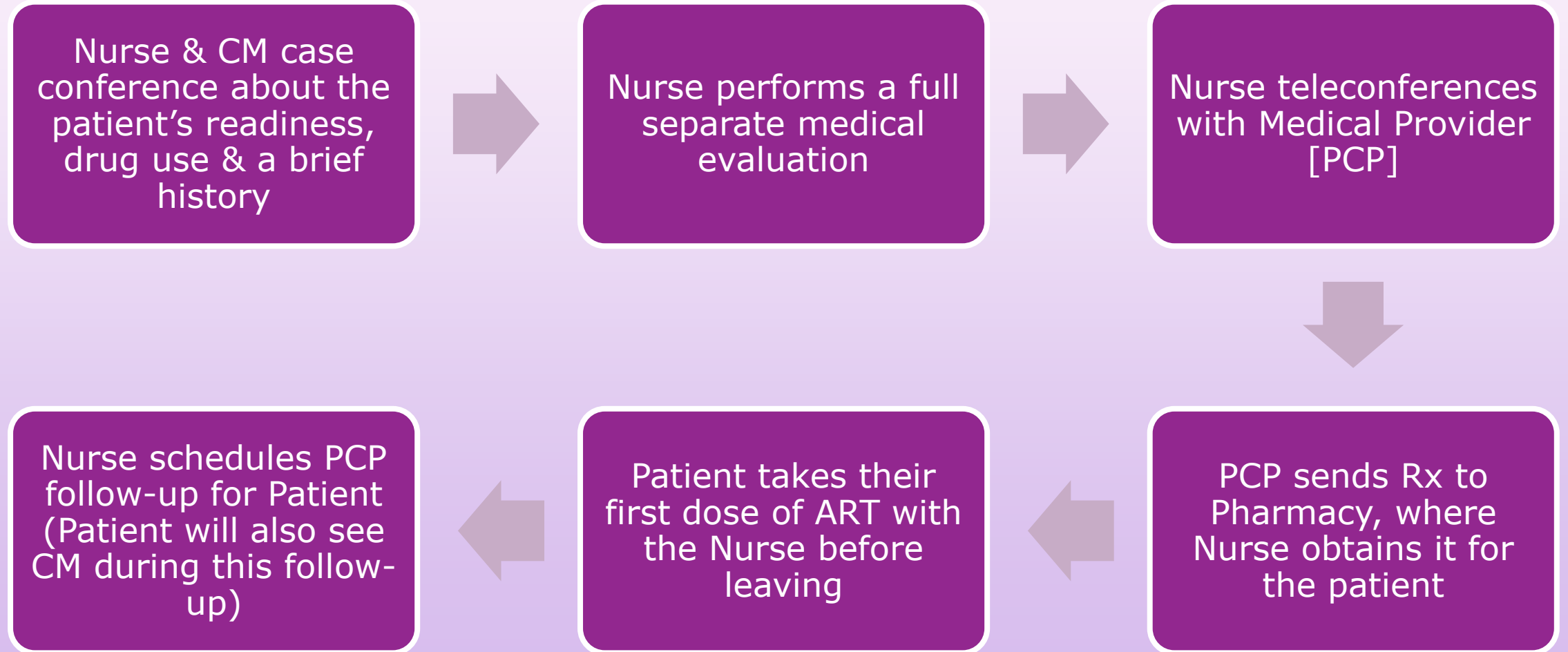
- Medicaid takes 24 hours
 - Have to be a documented citizen & make below a certain amount of \$
- Standard ADAP takes 2 weeks to approved
- This is all after patient and provider get documents together

❖ ADAP stepped up

- Created a temporary Rapid Treatment Access Card system
 - Temporary ID immediately available via a 24/7 automated telephone system
- Pays for labs, doctor's visits, medications – EVERYTHING standard ADAP pays for



3. Nursing Appointment




How do you pick the regimen?!


- ❖ Genotype takes 6 weeks
- ❖ High resistance barrier & low side-effects among the newest generation of drugs



4. Referrals

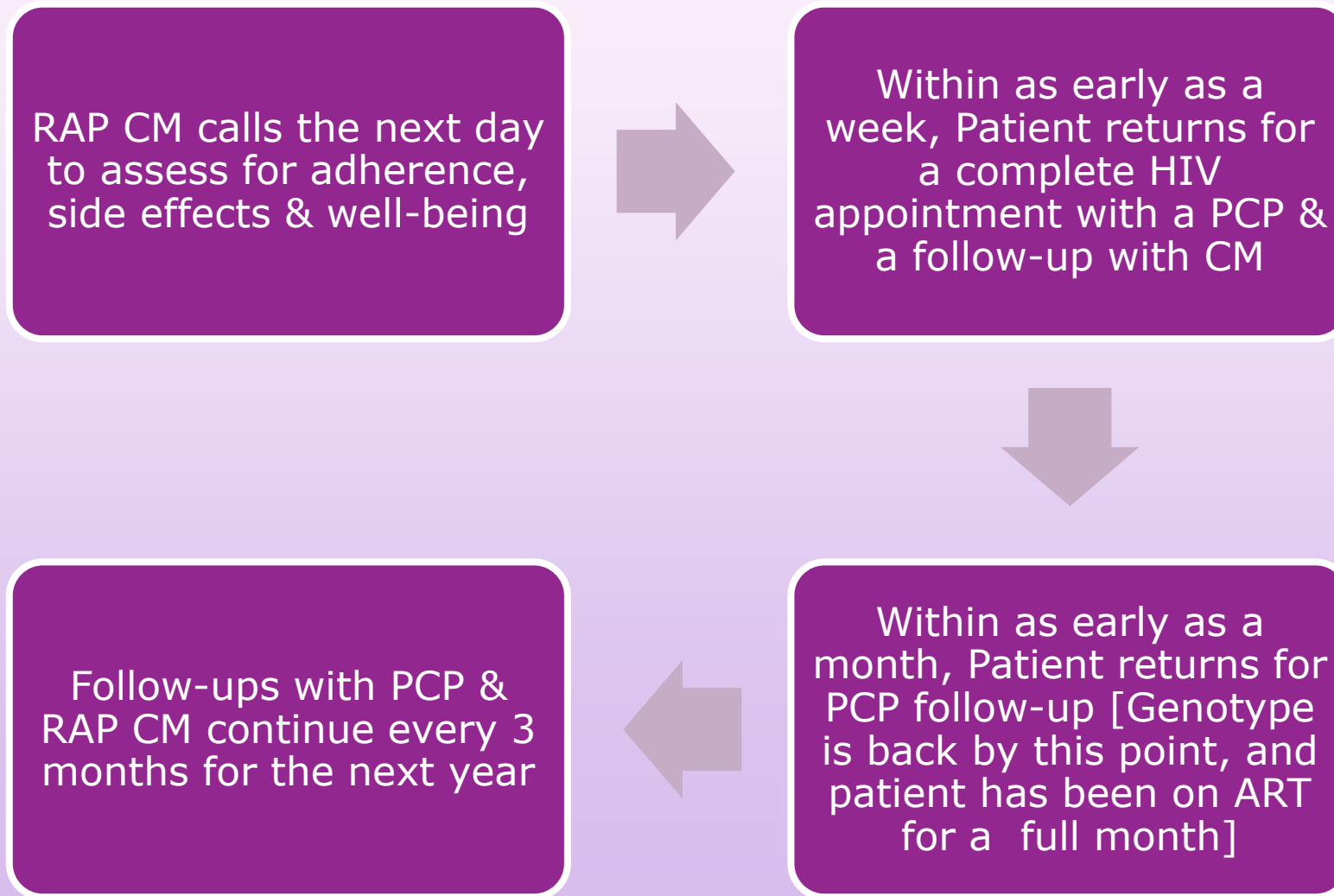


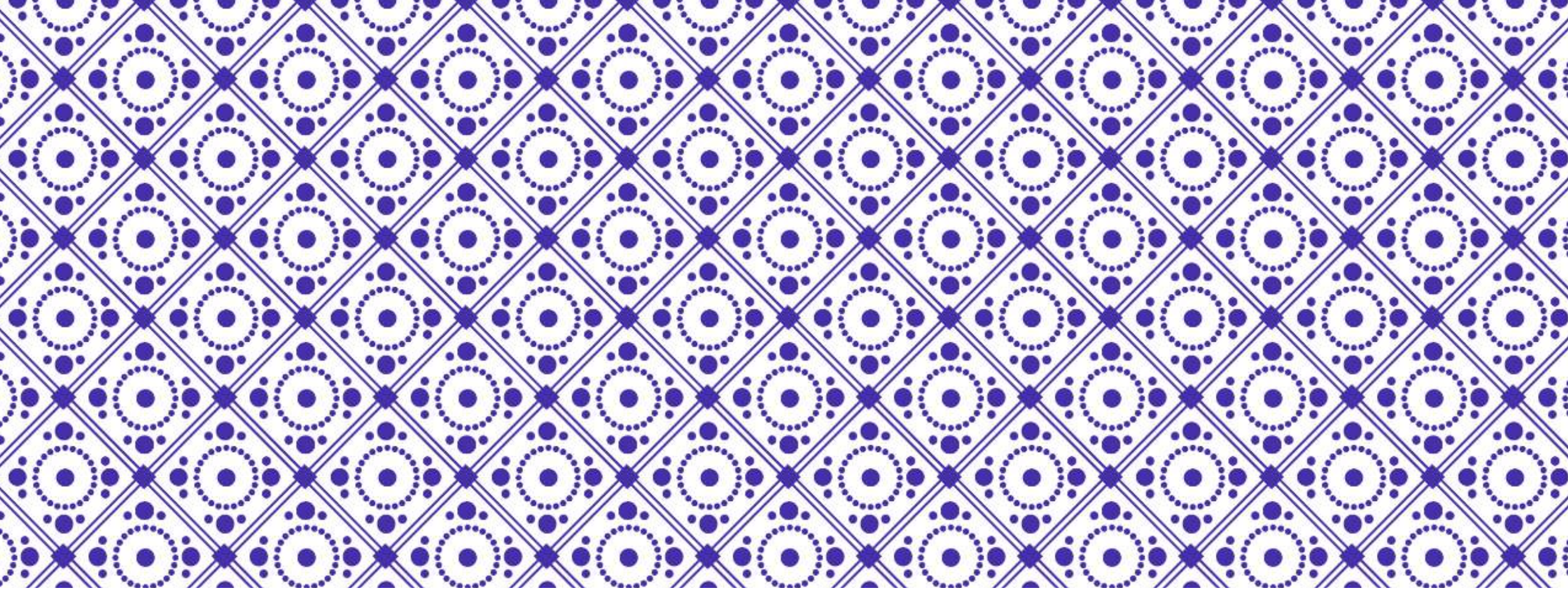
If needed, patient is sent for a Mental Health walk-in appointment



If needed, patient is sent to see a Facilitated Enroller for Medicaid coverage

5. Follow-Up





Is Rapid Tx Effective
as HIV Care in a
CHC Setting?

Known Positives

excluding Newly Diagnosed (NDs)

4098
Patients

87%
Viral
Suppression

87%
Retention

ND – Usual Care

excluding Rapid
Treatment

38
Patients

61%
Viral
Suppression

74%
Retention

ND – Rapid Treatment

49
Patients

83%
Viral
Suppression

90%
Retention

All Data is between
08/2016--09/2017

Viral Suppression =
Last HIV Viral Load < 200

Retention =
HIV Primary Care Appt w/in
Last 6 Months

Average of **10 Days**
to first
comprehensive
HIV Appt with a
Prescribing Provider

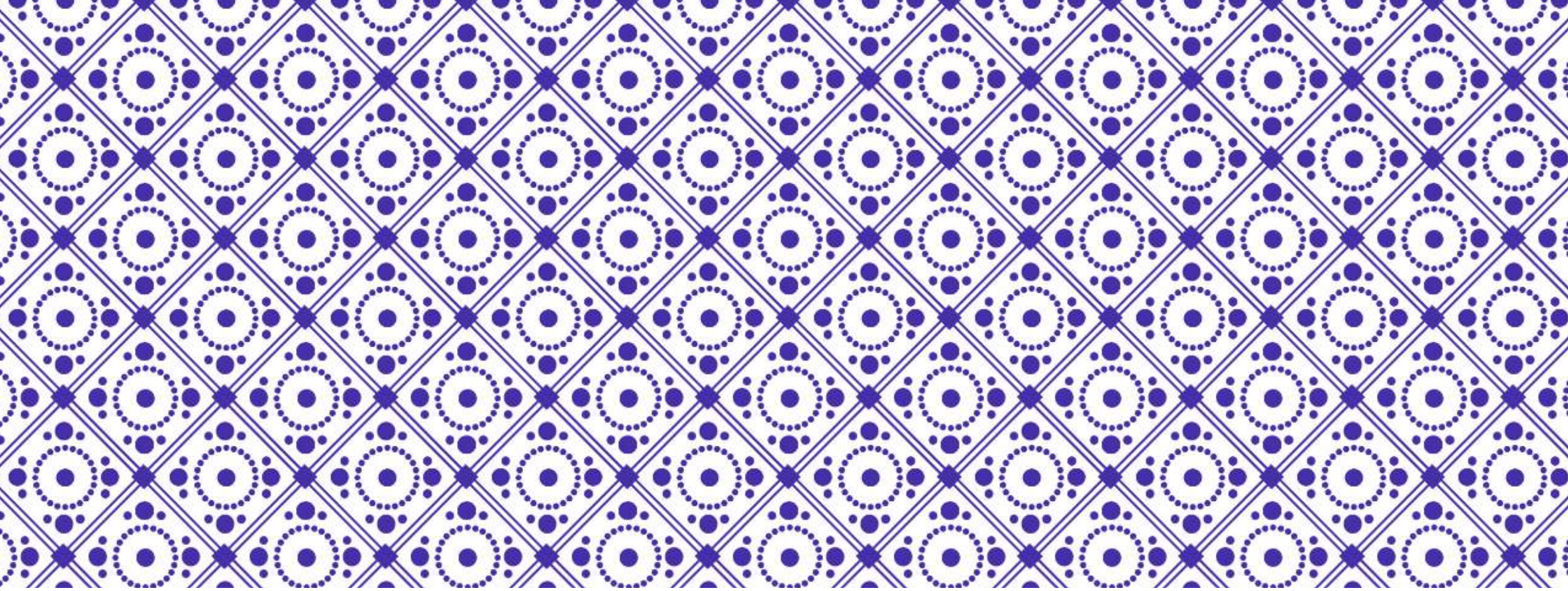
Average of **36 Days**
to Viral Suppression.
[101 for Usual Care]

92% were Virally
Suppressed at their
Follow-up PCP Visit.
[2% for Usual Care]

Over 54% have
utilized a Rapid Tx
Access Card to pay
for their first round
of ART

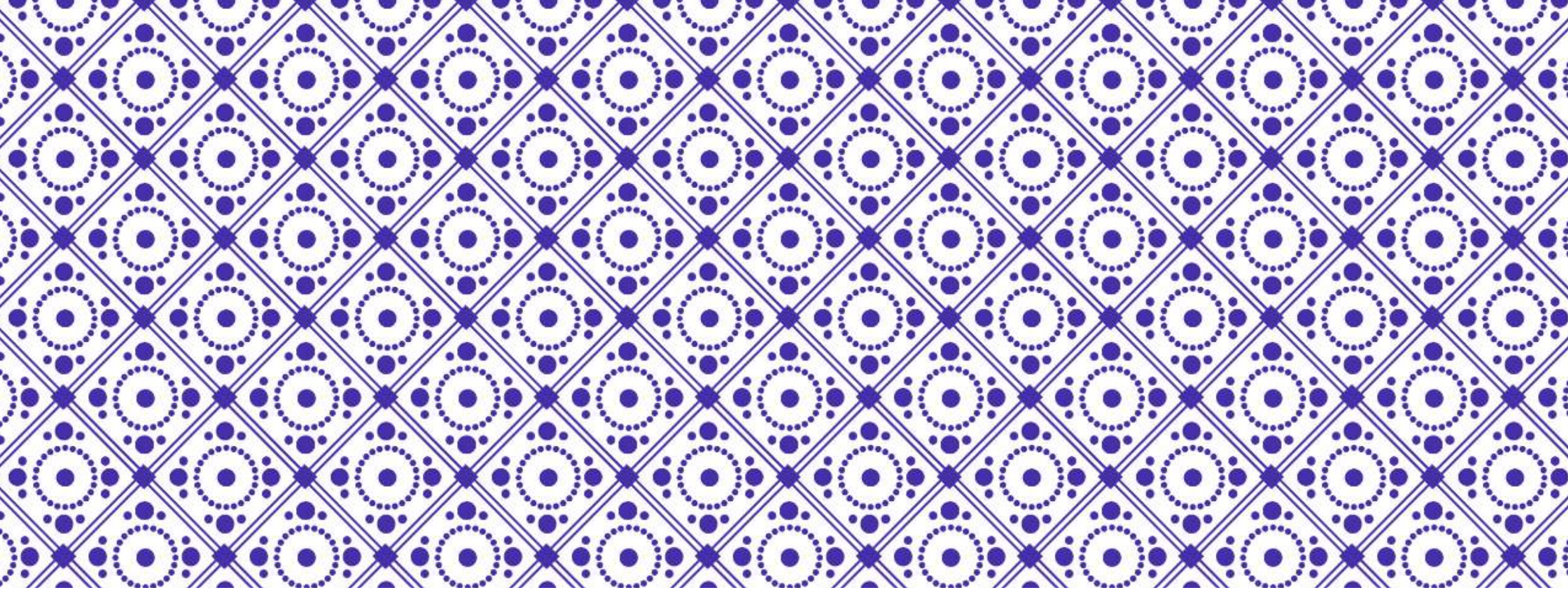
0 false positives & **1**
patient has needed
to change initial ART
regimen due to
resistance

60% of all Newly
Diagnosed patients
have opted into
Rapid Tx at time of
diagnosis



What does this look like in
real life? |

- "E."
- Patient presented to initiate PrEP
 - Rapid Testing was Non-Reactive
 - Confirmatory Testing came back Reactive
- Clinic attempted outreach for 17 days to alert him to his HIV status
- Patient did not respond to outreach
 - Patient showed up un-announced at the front desk
 - PCA was able to connect patient to RAP Specialist because of outreach notes in the patient's chart
- Patient met with RAP Specialist that day & was initially resistant to starting on ART
 - RAP Specialist validated patient's concerns & connected their homeopathic and "natural" practices to potential ART as another tool in their wellness toolbox
- Patient ultimately decided to start Rapid Treatment THAT DAY
- Patient misses LV, Follow-up labs show (TCELLS & VIRAL LOAD) – RAP Specialist again begins outreach
 - Outreach goes on, un-responded to, for **30 days**
- Patient self-presented at front desk again, when he was out of ARVs
- Despite showing no outward "signs" that he was "adherent," patient had clearly committed to his care and treatment
- Patient has since been active in Medical and Case Management care and obtained Insurance, Housing, Mental Health services, and become Virally Suppressed



What's Next for Rapid
Treatment at Callen-Lorde?

Opportunity to explore with **patients who aren't ready to engage** – including, engaging with experiences of oppression, stigmatization, abuse & trauma

Opportunity to focus specific sub-interventions on patients dealing with **homelessness & substance use**

Opportunity to increase accessibility and provision of Rapid Treatment at our Bronx site (and eventually Brooklyn)

Opportunity to provide culturally relevant services to **Spanish & Russian-speaking patients**

Exploring capacity to provide **direct connection to ART Prescriber** during initial visit, per DOH expectation

Thank You!
Any
Questions?



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A Nursing-led Quality Improvement Initiative in Promoting Routine HIV Testing in Two Urban Emergency Departments

Christopher Ferraris, LMSW

Esther Fleharty, BA

Lauren Collins, MSN, RN

Angie Lee, BSN, RN, CEN

Jocelyn Sese, MSN, RN, CEN

Dan Egan, MD



**Mount
Sinai**

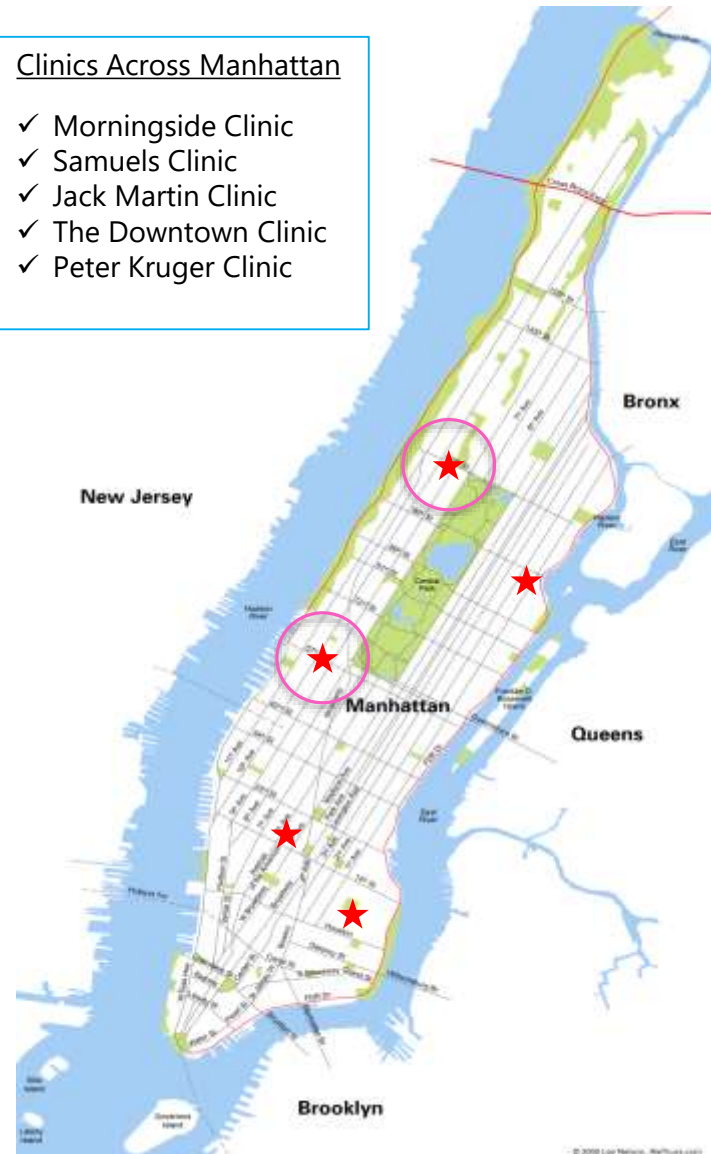
*Institute for
Advanced Medicine*

Who We Are

- Five-site network of hospital and community-based clinics caring for more than 13,000 people with and at-risk for HIV/AIDS
- Co-located, comprehensive services to reduce barriers and increase a patient centered approach to care
- This QI Initiative took place at our Morningside and Samuels clinics attached in collaboration with the Mount Sinai St. Luke's and Mount Sinai West Hospitals (MSSL-MSW), specifically in the two Emergency Departments (EDs)

Clinics Across Manhattan

- ✓ Morningside Clinic
- ✓ Samuels Clinic
- ✓ Jack Martin Clinic
- ✓ The Downtown Clinic
- ✓ Peter Kruger Clinic



HIV Testing in the MSSL-MSW EDs

- ▶ Testing is offered to everyone over the age of 13
- ▶ Active Choice Model at Primary Nurse Assessment:

Initial Triage Acuity: Level III - Urgent

ID Band Intact: ID band intact

Would you like an HIV test?: Yes, verbal consent obtained

HCV Screening Criteria: Born 1945-1965

Would you like an HCV Test?: Yes

Language Verification: None Needed

Sepsis Alerts None: None

Thoughts of hurting yourself: No

Thoughts life not worth living: No

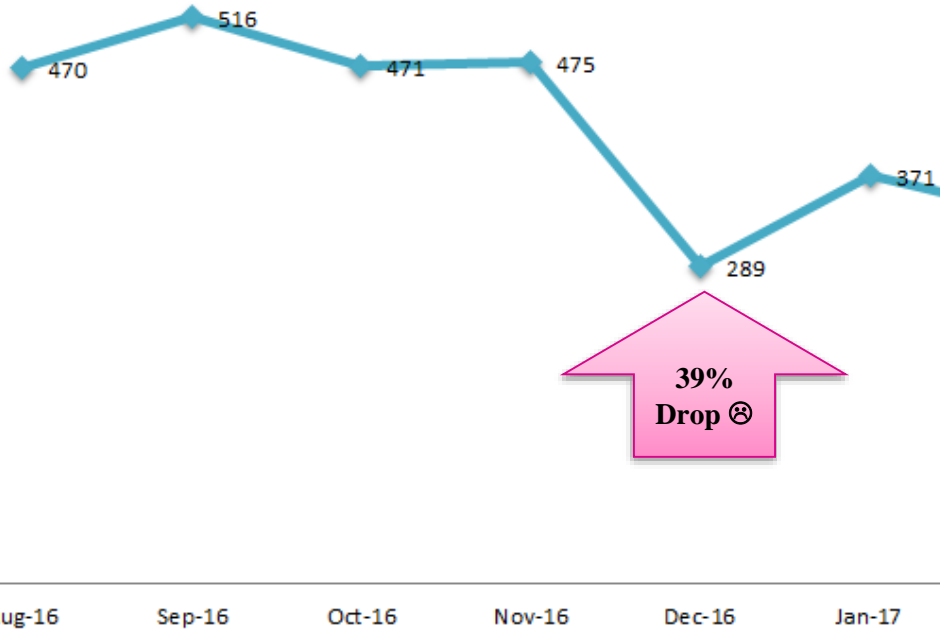
Thoughts of ending your life: No

- ▶ Point-of-care 3rd generation (oral swab) test ordered by nurse and administered by ED Tech
- ▶ ED orders 4th generation test with confirmatory reflex for:
 - Symptoms resembling Acute HIV infection
 - Patients seeking PEP services (or any recent exposures)
 - For any positive screening test

The Drop

HIV Tests

— HIV Tests



Contributing Factors:

Split-Flow Model Adoption

- HIV screening migrated to a second tab (more clicks)
- The question moved from triage nursing to ALL nursing staff

Low Awareness of Monthly Testing Rates

- Nursing largely unaware of low testing months compared to stellar testing months
- No formalized feedback of testing rates between testing staff and ED staff

The Framework

Focus

What are the problems?
Which one can we tackle best?
Have we all agreed on the problem(s)?

Analyze

What were our baseline numbers and where did we go?
What influenced these changes?

FADE

Develop

What is our plan/solution?
Do we have resources to monitor?
Plan timeline and launch date

Execute

Do we have commitment/buy-in?
Are we monitoring/recording in a timely and detailed manner?

The Framework

Focus

Declining acceptance rates
Declining testing rates (The Drop)
Low positivity
Split Flow Adoption

Analyze

Insecurity in the ask by nurses
Low awareness of testing rates
Lack of visibility of testing staff

FADE

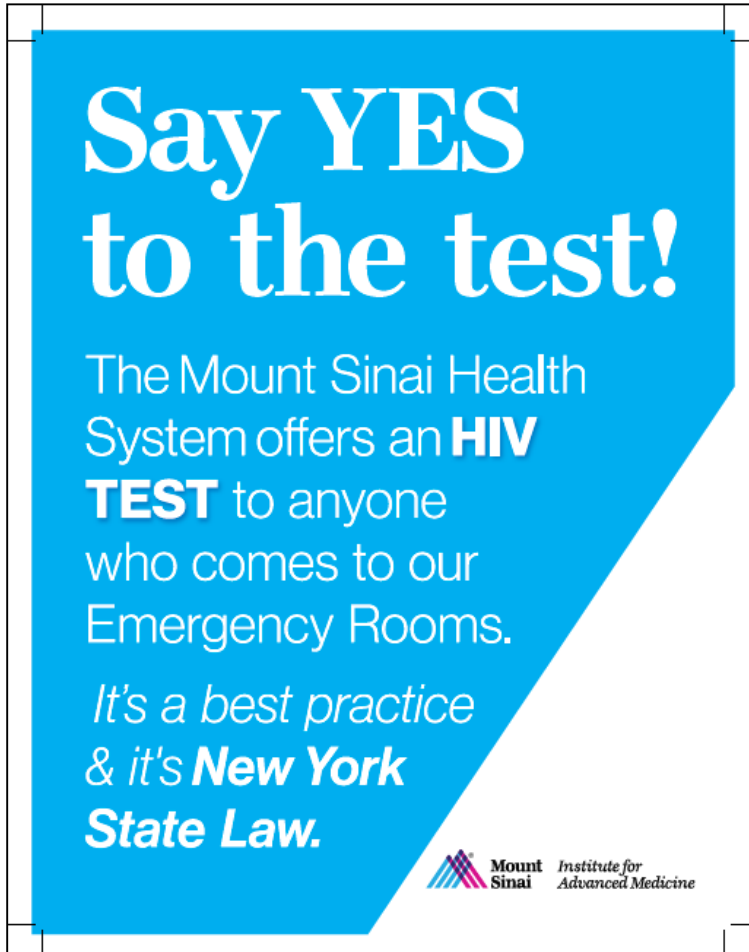
Develop

Increased visibility of testing service (Case Studies, Success Stories)
Nursing Leadership-led directives
Cultivating buy-in

Execute

Initial months of 2017
Program staff follow directives and implement within a 3 month window
Data points prepared and time allotted for rigorous monitoring

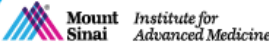
Nursing-led Suggestions and Requests



**Say YES
to the test!**

The Mount Sinai Health System offers an **HIV TEST** to anyone who comes to our Emergency Rooms.

*It's a best practice & it's **New York State Law.***

 Mount Sinai Institute for Advanced Medicine

-Increased visibility

- Signs normalizing the offer
- Program staff present at huddles
- More in-services to provide education and consolidate commitment

-Increase data monitoring and sharing

- Monthly e-mails tracking efforts (incorporating visual aids)
- Nurse-level acceptance and administration rates (and an increase in coaching)

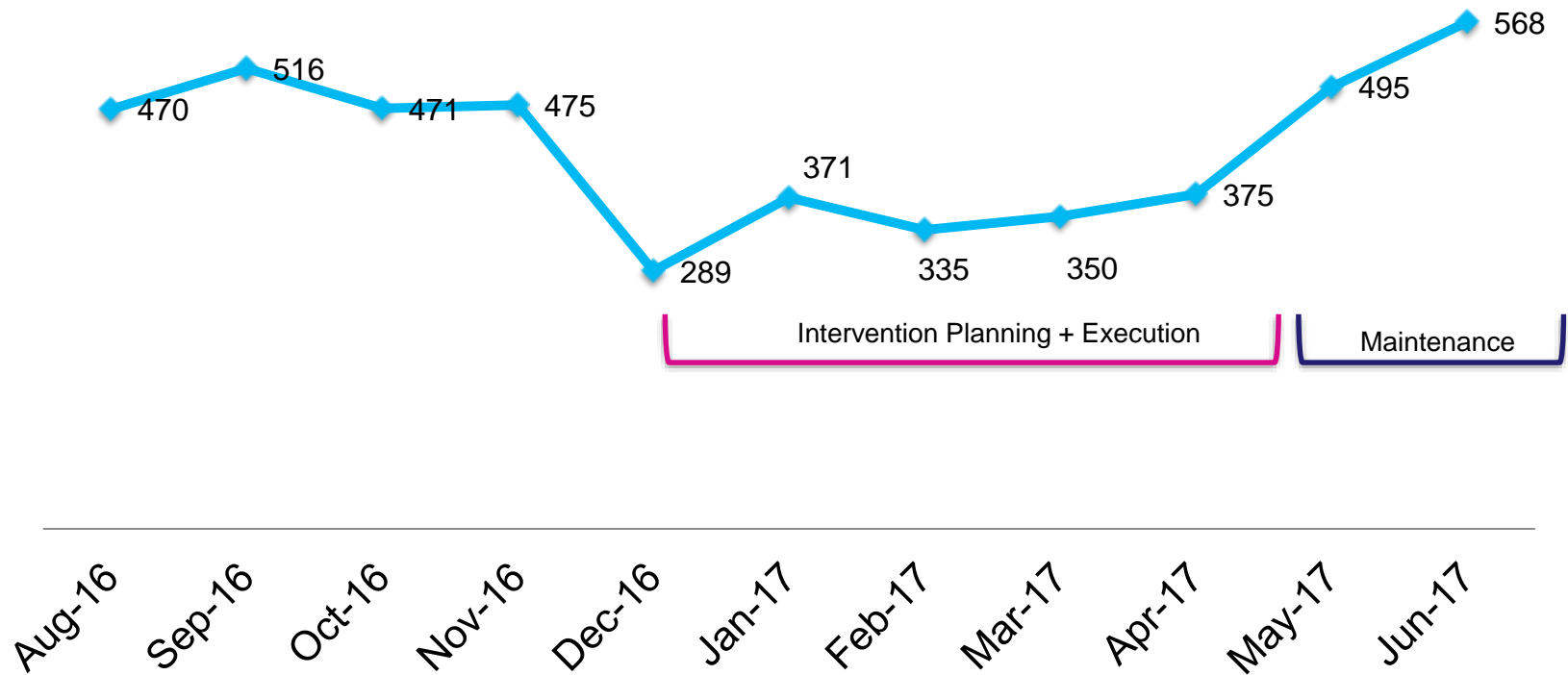
-Formalized roles in leadership

- Who forwards program staff's e-mails to the teams?
- Who is our cheerleader on the ground?
- Who addresses low testing performance?

Results

Testing in MSSL-MSW EDs

◆ HIV Tests



Case Study- “Hector”

- ▶ 27 year old, Hispanic Male
- ▶ Presented to the ED with a laceration on his face from a fall
- ▶ Accepted HIV testing at Primary Nurse Assessment
- ▶ Previous HIV test was 2 years ago with PCP he had through former employer’s insurance
 - Since then, has been uninsured
- ▶ Tested Positive at ED visit with a POC test
 - Immediate referral to Morningside was given
 - Program outreach conducted following business day
- ▶ Hector was linked to care two business days later
 - Baseline CD4 in 600’s
 - Started on ARV’s at 2nd visit
 - Undetectable by 3rd visit (One month later)
 - Still maintained in care

Takeaways/Next Steps

- ▶ Maintenance of the good results that is less reliant on program staff
 - Where are the areas where capacity needs to be built?
- ▶ The power of data!
- ▶ Higher-level data analyses
 - Demographics analysis (Who's accepting tests vs. who's not)
- ▶ Adapting for changes in HIV testing technologies
 - How can we maintain a robust service with lab-based testing?
- ▶ Adapting for changes in Electronic Medical Record
 - What will the EPIC era bring in terms of user view and ease of use?
 - How can this enhance the offering of testing- how could it possibly hinder?

Thanks

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Acknowledgements

Jennifer Irwin, MPA

Diane Tider, MPH

The MSSL/MSW ED Teams

MSSL/MSW Program Team

Say Yes to Gardening in the City



Heritage Health and Housing
Food and Nutrition Services Program

Heritage Health and Housing Project Background

Services Provided:

- Nutrition Education
- Meals – Breakfast, Lunch and Dinner
- Pantry
- Provide services five days /week with a pantry bag for the weekend



Improvement Goals

- To improve the pantry service at Heritage Health and Housing FNS program by providing additional kinds of food
- Adding fresh vegetables and herbs to the pantry bags



Project Aims

- Better contents in pantry bags
- Linkage to other community organizations and services
- ‘Spice up’ nutrition education sessions



How to Improve Pantry Bags

Conducted brainstorming session with nutrition staff

Results of brainstorming activity:

- A garden that would provide fresh vegetables and herbs
- Additional food from the Food Bank of NYC.
- Usage of the Farmers' market



Methods

Support

We needed resource support to get this project going since the program did not have funding for it.

Who helped us

- The CEO of Heritage Health and Housing
- Food Bank of New York City
- Snug Harbor Farm – Staten Island
- Department of Health – Health Bucks project

Methods, 2

The CEO of Heritage was very interested in this project and we were given the green light to go ahead with this project

Space and funds for the Garden

Heritage had back yard patio which was not in use and so we were allowed to utilize the space for the garden



Methods, 3

New York Restoration project (NYRP)-A not-for-profit organization that helps various communities to start community gardens.

- Provided us with labor – sent their workers to prepare the garden from scratch
- Provided starting material – soil, mulch and plants for the garden.
- CEO provided funding



Methods, 4

- The Food Bank of New York City helped by linking us with a farm (The Heritage Farm) in Staten Island

Training:

- Food Bank of NYC in collaboration with Snug Harbor of Staten Island provided a thirteen week training on gardening and farming
- Who was trained
 - Program Director and President of the Consumer Advisory Board (CAB)

Results: Stage 1 and 2

Summer of 2015

- The New York Restoration Project team came and prepared the land, tilled the soil and provided us with top soil for the beds.

Fall of 2015

- FNS program director and CAB president attended farm training



Results: Stage 3 Winter 2015

- Forming a garden team
 - Consumers
 - FNS program staff
 - Staff of the NYRP team
 - Decision – plants and herbs that keep sending out new leaves during the season.

(this way we will always have fresh vegetables and herbs for the pantry bags throughout the summer)



Results: Stage 4 Spring 2016

- NYRP and FNS program manager purchase organic seedlings for the garden: tomatoes, bell peppers, squash, thyme, mint, basil, celery, green beans and strawberries.
- May of 2016 - planting of seedlings



Education Sessions

- During the Spring and Summer of 2016, the Registered Dietitian and the Program Manager held education session on the nutrition value of the food and herbs distributed in the pantry bags



Managing the Garden

- Project consumers took turns visiting the garden to water and take care of the plants
- Nutrition staff visited the garden at the various stages and often included visits as part of the education sessions



The Garden

- During this session consumers asked related questions about the plants and were excited to see the fruits and vegetables emerge from the flowering of the plants



Results: Summer 2016

- Reaping
- Distribution
- Consumer response

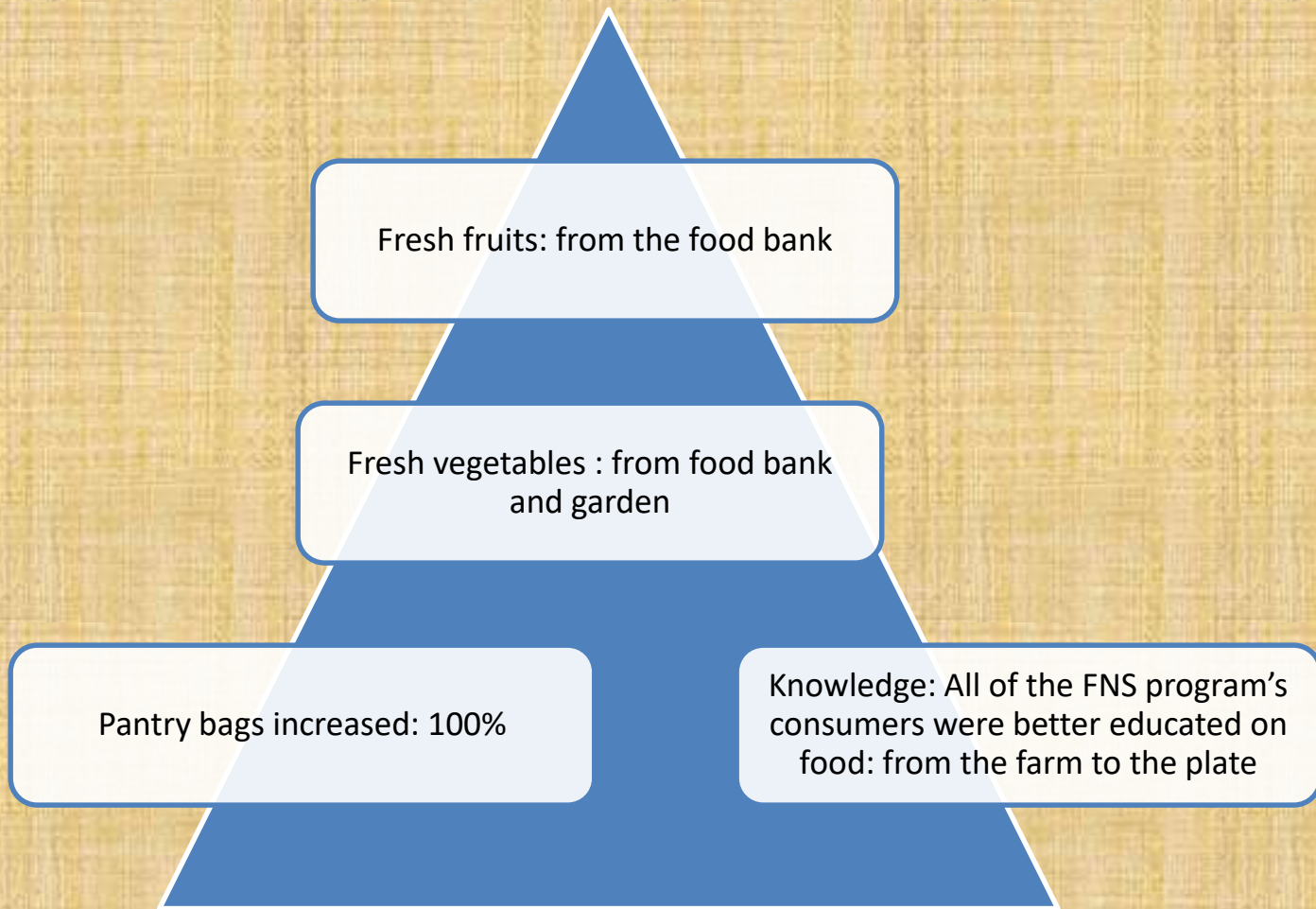


Conclusion

- FNS consumers were very excited about growing their own vegetables and herbs
- The program is now in its second year of gardening and consumers have become more highly aware of what it mean for food to be from the “Farm to the Table.”



Conclusion



Next Steps

Address Issues

- Loss of current space
- Linking with a community garden in the area
 - The Brotherhood SisterSol Foundation
 - Have more activities than at our previous garden
 - Identify more skilled staff



Moving Forward

- Looking forward to even better experiences with the community garden
- Closer to the program/organization
- Sharing of funding



Bon appetite



Sonia Grant

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Improving Tobacco Screening and Cessation Counseling across IAM

Amy Newton, MPH

HIV QI Manager

Institute for Advanced Medicine

Mount Sinai Health System



**Mount
Sinai**

Organizational Background

- ▶ The Institute for Advanced Medicine (IAM) is comprised of five HIV practices across Manhattan:
 - Morningside Clinic at Mount Sinai St. Luke's Hospital in West Harlem
 - Samuels Clinic at Mount Sinai West Hospital in Columbus Circle
 - Jack Martin Clinic at Mount Sinai Hospital in East Harlem
 - Comprehensive Health Clinic in Chelsea
 - Peter Krueger Clinic at Mount Sinai Beth Israel in Union Square
- ▶ Represents the largest HIV primary care practice in New York and provides HIV primary care to over 10,000 people with HIV (PWH)
- ▶ The IAM's Quality Management (QM) Program establishes annual goals and uniform measures in order to standardize QI initiatives
- ▶ Each clinic develops and implements individualized QI projects tailored to their site

QI Project Background

- ▶ Tobacco screening and cessation counseling was selected as an annual quality goal in 2016
 - Smoking is a leading cause of premature mortality in people with HIV (PWH) demonstrating the importance of prioritizing routine tobacco screening and cessation efforts
 - Evidence supports the use of screening, counseling, and prescribing pharmacotherapy to increase the likelihood of successful tobacco cessation
- ▶ Each IAM clinic was tasked with setting measurable goals and implementing a QI project to increase tobacco screening and cessation counseling

QI Project Aim

Aim

- Increase tobacco screening and tobacco cessation counseling across the IAM

Goals

- Improve tobacco screening rates to 87% (2014 eHIVQUAL Mean) for all IAM clinics by the end of 2016
- Improve counseling rates for current smokers to 82% (2014 eHIVQUAL Mean) for all IAM clinics by the end of 2016

Methods

- ▶ Developed and implemented a process for routine tobacco screening and counseling adapted to each IAM clinic's flow and structure
 - Provider-driven or multidisciplinary with involvement from medical assistants, nursing, and medical providers
 - At a minimum, patients were expected to be screened and counseled annually
- ▶ Utilized a variety of trainings and resources
 - Training on proper EMR documentation
 - Smoking cessation trainings for IAM providers by subject matter expert, Mary O'Sullivan, MD
 - NYC Tobacco Quit Kit, NYC Quits screening tool, and the NYS Quit Line
- ▶ Collected data quarterly from the Epic EMR and reviewed at quarterly IAM QI Committee meetings and monthly clinic-level QI meetings

Method #1: Tobacco Use Fields in Epic for Meaningful Use

The screenshot displays the Epic EMR interface for a patient's chart. The left sidebar contains navigation options: Snapshot, Results Review, Chart Review, Care Everywhere, Mark All Reviewed, Rooming (highlighted with a red callout box 1), Plan, Wrap-Up, Sign Visit, History, Problem List, Medications, and Health Maintenance. The main content area is titled 'Rooming' and shows a navigation menu with 'BestPractice' selected and 'Tobacco History' highlighted with a red callout box 2. Below the navigation menu, there are fields for 'Pain Score', 'Pain Loc' (lower extremities, generalized), and 'Pain Edu?'. The 'Tobacco History' form is the primary focus, containing the following fields:

- Smoking Status:** Former Smoker (highlighted with a red callout box 3)
- Types:** Cigarettes, Pipe, Cigars
- Packs/Day:** 1, 2, 3, 0.33
- Years:** 30.0
- Smokeless Tobacco:** Former User
- Types:** Snuff, Chew
- Quit Date:** 10/6/2013
- Ready to Quit:** Yes, No
- Counseling Given:** Yes, No
- Comment:** reports taking " 1 drag from cigarette occasiona

At the bottom of the form, there is a 'Tobacco Section' with a checkbox for 'Tobacco History Verified?'. The interface also includes a 'Restore' button, a 'Close' button (F9), and navigation buttons for 'Previous' (F7) and 'Next' (F8).

Method #2: NYC Quits Screening Tool

Do You Smoke?

If you do, fill this out and give it to your provider. It will help your provider better understand your health needs.

1. How many cigarettes do you smoke each day?

- 1 to 10 More than 10 I do not smoke every day

2. How soon after waking do you smoke your first cigarette?

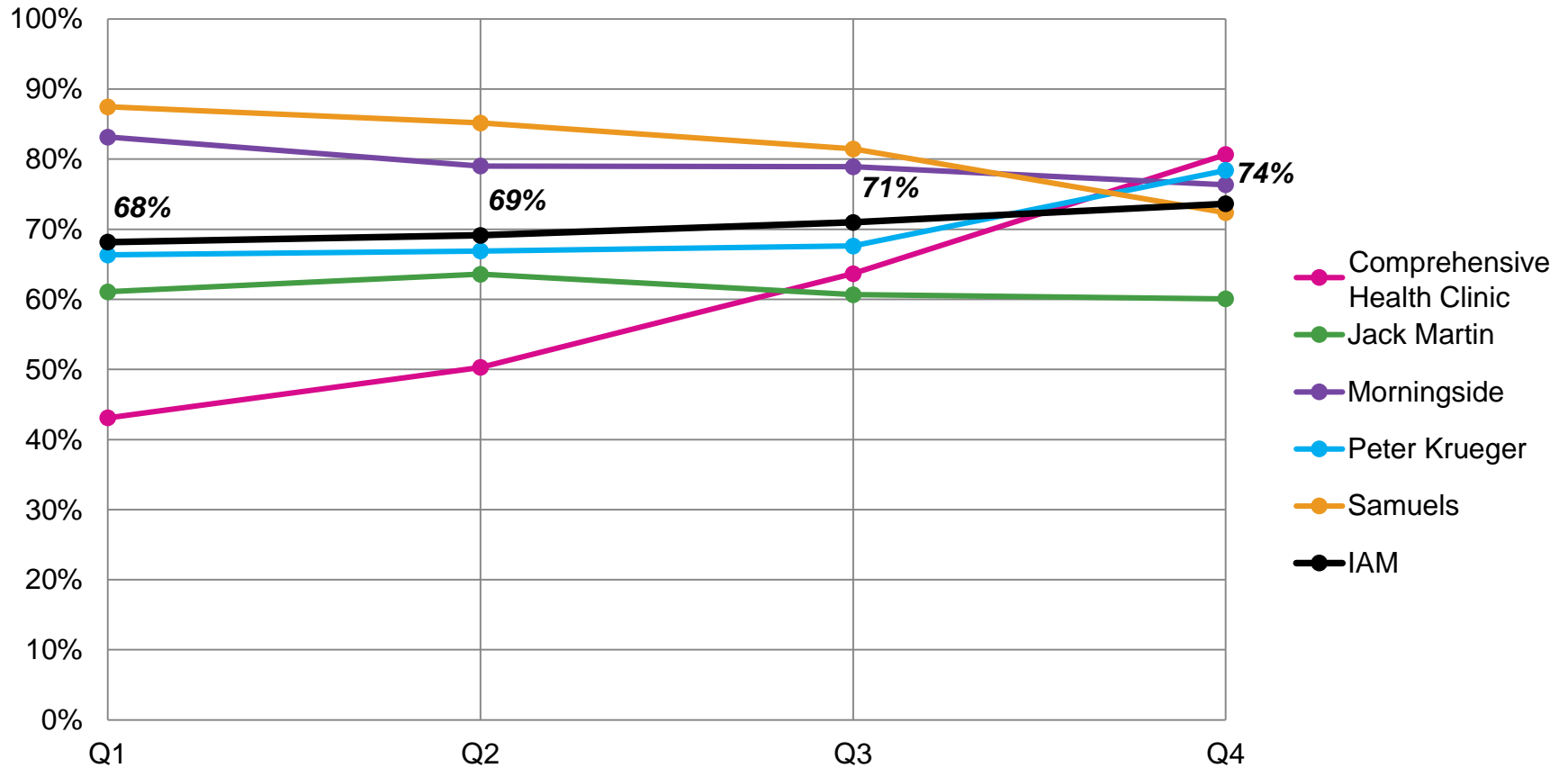
- 30 minutes or less after waking
 More than 30 minutes after waking
 I do not smoke every day

Note to Providers: Use the Tobacco Treatment Guide for prescribing recommendations.

Adapted from Heatherton TF; Kozlowski LT; Frecker RC; Rickert W; Robinson J. Measuring the Heaviness of Smoking: Using self-reported time to the first cigarette of the day and number of cigarettes smoked per day. *Br J Addict* 1989;84(7):791-799.

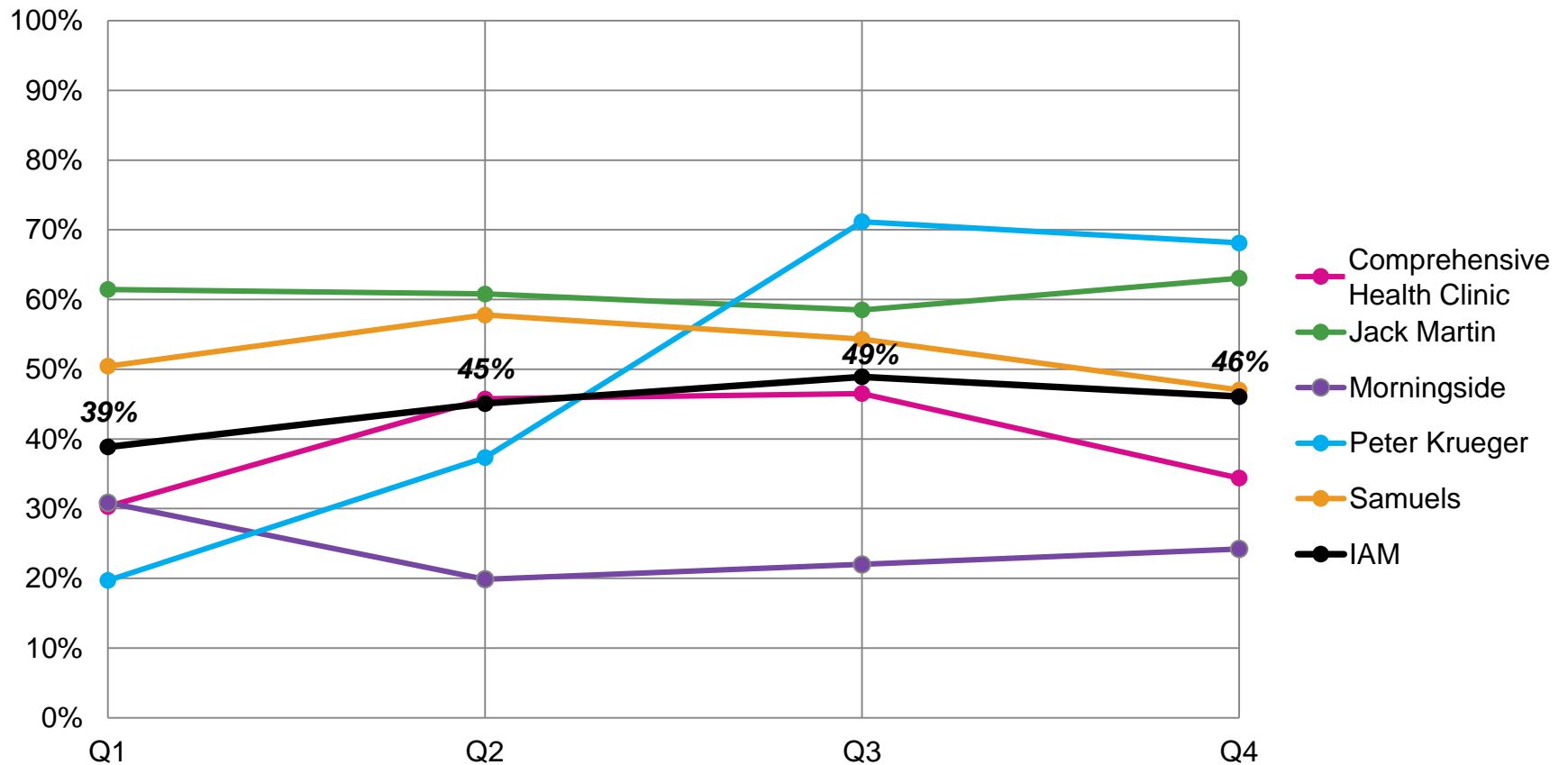
Tobacco Screening Results by Quarter

% of Patients Screened for Smoking by Clinic by Quarter in 2016



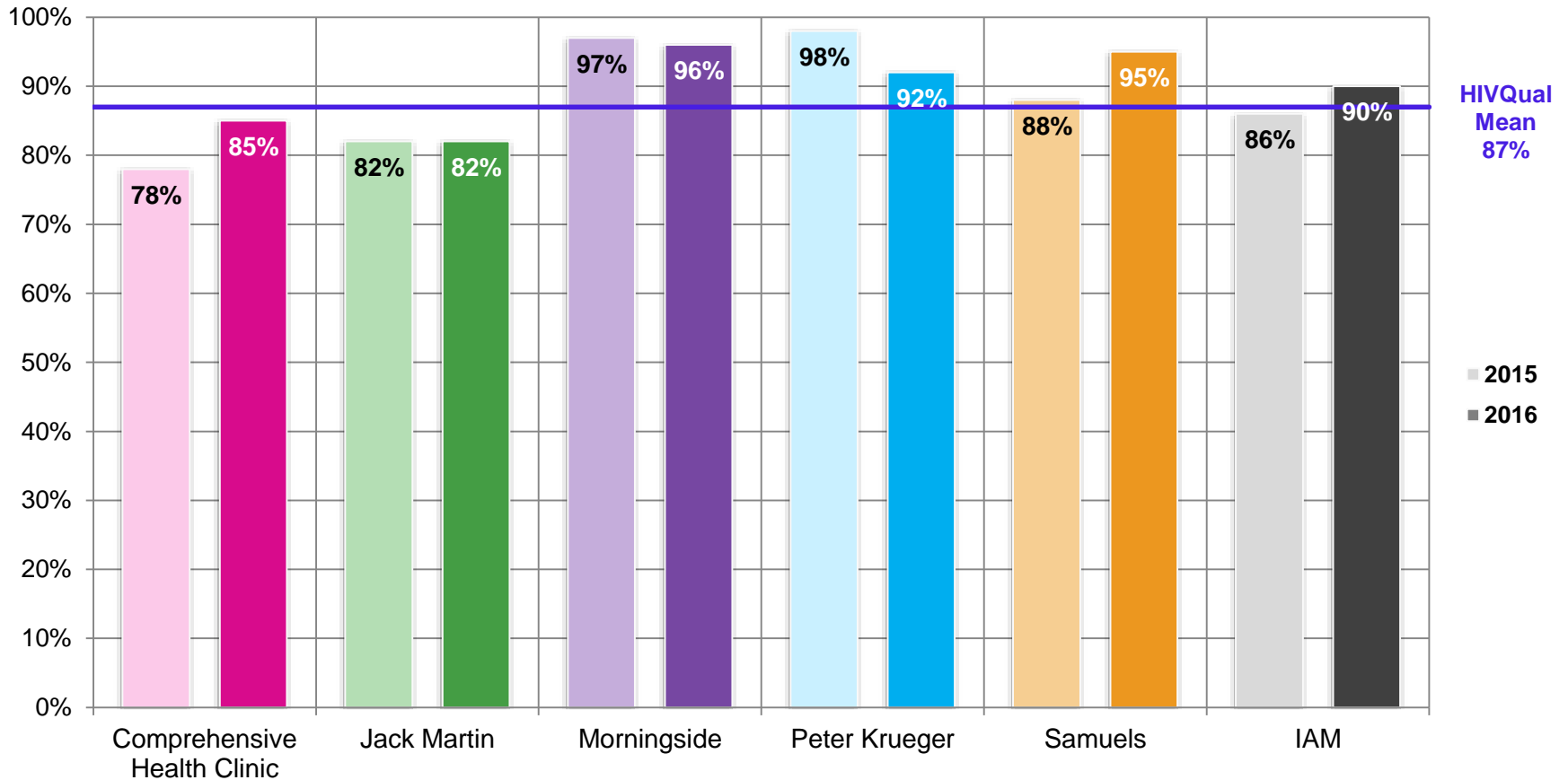
Tobacco Counseling Results by Quarter

% of Current Smokers Counseled for Smoking by Clinic in 2016



Overall Tobacco Screening Results in 2016

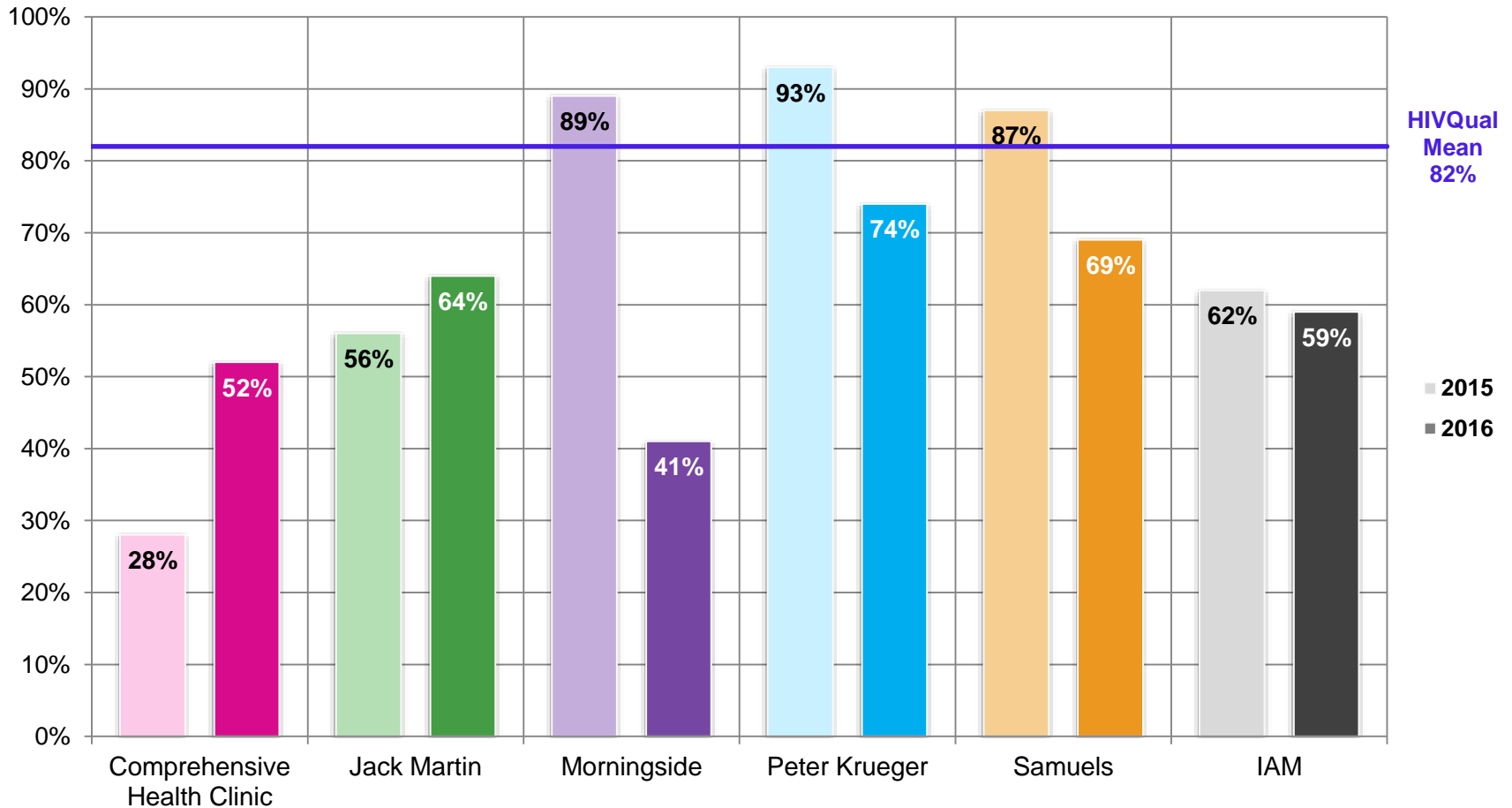
% of Patients Screened for Tobacco in 2015 vs. 2016
denominator: active patients with at least 1 PCP visit in CY



Overall Tobacco Counseling Results in 2016

% of Current Smokers Counseled for Tobacco Use in 2015 vs. 2016

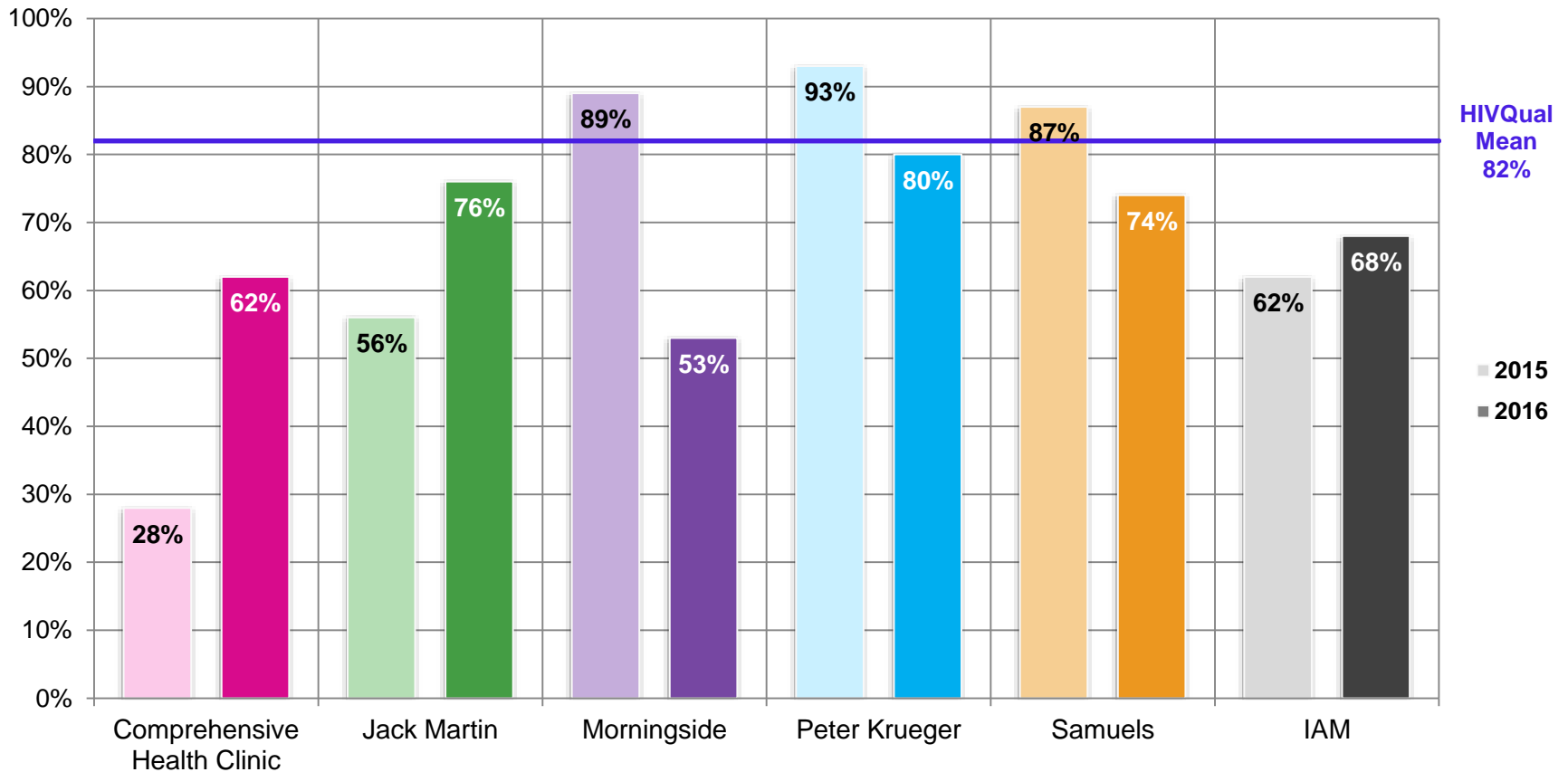
denominator: patients using tobacco at last screen in CY



Overall Tobacco Counseling & Prescription Results in 2016

% of Current Smokers Counseled for Tobacco Use in 2015 vs. Counselor or with Documented Rx in 2016

denominator: patients using tobacco at last screen in CY



Current Smokers' Reported Tobacco Use

	Current Smokers	Current Smokers with 2+ Screens in 2016	% of Current Smokers Screened 2+ Times in 2016	Patients with Lower Packs per Day (First to Last Screen)	% of Patients with Lower Packs per Day*
Comprehensive Health Clinic	490	366	75%	13	4%
Jack Martin	398	316	79%	24	8%
Morningside	556	437	79%	11	3%
Peter Krueger	384	322	84%	38	12%
Samuels	576	499	87%	23	5%
IAM Overall	2404	1940	81%	109	6%

Conclusions and Lessons Learned

- ▶ Overall, tobacco screening and counseling rates increased for IAM in 2016.
 - Screening reached 90% surpassing the HIVQUAL benchmark of 87%.
 - Counseling remains below the HIVQUAL benchmark of 75% at 68% using documented pharmacotherapy prescriptions as a proxy for counseling.
 - Additionally, 6% of patients reported a decrease in packs per day.
- ▶ Lessons learned include the continued need to improve documentation of counseling and share best practices of higher performing clinics, such as the provider-driven model, which resulted in the highest rate of counseling among patients identified as current smokers.

Next Steps

- ▶ Monitor tobacco measures quarterly
- ▶ Continue process improvement to improve documented provider counseling and pharmacotherapy rates
- ▶ Establish a follow up process for tracking reduction in tobacco use and quit attempts
- ▶ Determine meaningful way to document tobacco screening, counseling, and follow up in Epic

Acknowledgements

- ▶ Shruti Ramachandran, Director of Quality Management and Evaluation
- ▶ Rebecca Lindner, QI Analyst
- ▶ QI Leadership Teams across IAM clinics